



MEDIA RELEASE

31 July 2025

CCCS Penalises Chinese Yuan Remittance Service Providers \$5.36 Million for Illegal Information Exchange

1. The Competition and Consumer Commission of Singapore (“**CCCS**”) has imposed financial penalties exceeding \$5.36 million on ZGR Global Pte. Ltd. (formerly known as Zhongguo Remittance Pte. Ltd.) (“**ZGR Global**”) and Hanshan Money Express Pte. Ltd. (“**Hanshan**”) (each a “**Party**”, and collectively, the “**Parties**”). The Parties, both based in People’s Park Complex, were found to have infringed section 34 of the Competition Act 2004¹, through the illegal exchange of information on each other’s outward remittance rates² for the Chinese Yuan (“**CNY**”) (the “**Information Exchange Conduct**”).

The Information Exchange Conduct

2. ZGR Global and Hanshan operate adjacent locations in People’s Park Complex (see Figure 1). They are the two leading providers of CNY remittance services in the building and direct competitors.
3. The remittance rate offered to customers is a key aspect on which remittance service providers compete. Prior to the Information Exchange Conduct, the Parties closely monitored each other’s CNY remittance rates, including by having their staff pose as customers due to the highly volatile nature of remittance rates. Remittance service providers would update their rates frequently and unpredictably throughout the day.

¹ Section 34 of the Competition Act 2004 prohibits any agreements between undertakings, decisions by associations of undertakings or concerted practices which have as their object or effect the prevention, restriction or distortion of competition within Singapore. An undertaking means any person, being an individual, a body corporate, an unincorporated body of persons or any other entity, capable of carrying on commercial or economic activities relating to goods or services.

² Outward remittance rates refer to the amount of foreign currency exchanged and remitted overseas per local currency paid for outward remittance services (i.e. remittance from Singapore to a foreign country). For example, an outward remittance rate of “5.00” for a CNY remittance, means that 5 CNY will be remitted to the target overseas bank account for each Singapore dollar paid to the remittance service provider. The higher the remittance rate, the more money in overseas currency the recipient will receive for the same amount of local currency the sender remits.



Figure 1: Proximity of the Parties' premises in People's Park Complex (ZGR Global's premises has the red storefront and Hanshan's premises has the blue and yellow storefront) (Source: Photo taken by CCCS)

4. To overcome the uncertainty associated with each other's remittance rates in an unpredictable environment where rates can change several times daily, the Parties began exchanging information on their prevailing remittance rates, from at least January 2016. The Parties would inform each other of their respective opening rates at the start of their business hours and whenever they decided to update their rates. These exchanges generally occurred daily and often several times each day. CCCS found that employees of the Parties communicated their remittance rates in three ways:³ (a) verbally over the counter; (b) passing paper slips containing the respective rates (see Figure 2 below); and (c) verbally over the phone.

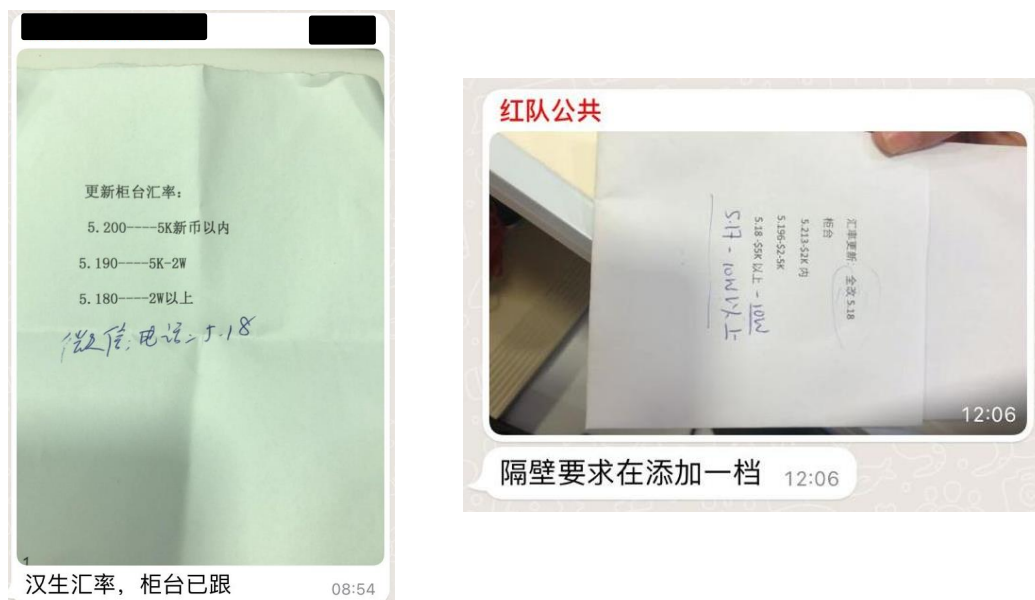


Figure 2: Examples of paper slips exchanged between employees of the Parties, which were obtained from WhatsApp chat logs from a mobile phone used by ZGR Global's counter staff. English translations of these paper slips and messages are set out in Appendix 1 (Source: Internal WhatsApp chat groups of ZGR Global, which was provided by ZGR Global's staff to CCCS in the course of investigations)

³ These methods of communication were used across different periods of the Information Exchange Conduct.

5. During investigations, CCCS found that the Parties had exchanged two main types of remittance rate information:
 - a. Rates that were published on the Parties' platform⁴ ("**Published Rates**"). Published Rates were expressed as a single rate and were only indicative as the Parties did not necessarily apply Published Rates to customers' transactions.
 - b. Actual rates applied to customers' transactions⁵ ("**Transaction Rates**"). Transaction Rates included "tiered rates", which were rates based on their remittance amount. Examples of "tiered rates" exchanged by the Parties are set out in the paper slips shown in Figure 2 above.
6. CCCS found that the Parties' prevailing Transaction Rates, particularly those of "tiered rates", were not readily available to the public⁶. While the public was not immediately informed of changes in the Parties' Published Rates and Transaction Rates, the Parties' Information Exchange Conduct enabled them to instantly access each other's revised rates. This information was commercially sensitive, as each Party's decisions regarding remittance rates and the timing of updates were influenced by the other party's rates.
7. These regular exchanges enabled the Parties to directly receive information from their competitor that influenced the setting of their CNY remittance rates. This undermined the process of competition in the market for CNY remittance services. From the evidence gathered, CCCS observed that the Parties had more similar outward CNY remittance rates when the Information Exchange Conduct took place, thus limiting the variety of rates available for customers.
8. Although CCCS formally engaged the Parties in July 2021,⁷ the Parties only ceased the Information Exchange Conduct in February 2022.⁸
9. CCCS issued a proposed infringement decision to the Parties on 25 November 2024, and a supplementary infringement decision to the Parties on 11 April

⁴ Examples of platforms where rates were published included the Parties' websites and automated phone services.

⁵ Transaction Rates are determined at the time where a customer complete his/her transaction.

⁶ Parties did not display their tiered rates in a prominent manner. The Parties sometimes displayed their tiered rates using a small piece of paper pasted at the Parties' counters. This was done at the discretion of the Parties' counter staff. CCCS also found that tiered rates were not published over the Parties' other platforms.

⁷ CCCS engaged the Parties directly following the easing of COVID-19 measures in 2021.

⁸ CCCS's investigation into the Information Exchange Conduct was independently conducted in relation to anti-competitive conduct under the Competition Act 2004, and unrelated to any other investigations by public agencies into the remittance industry.

2025.⁹ CCCS received written representations from each Party and carefully considered the representations before deciding to issue the infringement decision.

Financial Penalties

10. In imposing financial penalties, CCCS considered various factors, including each Party's relevant turnover, the nature and seriousness of the infringement, as well as aggravating and mitigating factors.

11. CCCS has imposed the following financial penalties on the Parties:

Party	Penalties
Hanshan Money Express Pte. Ltd.	\$2,571,307
ZGR Global Pte. Ltd.	\$2,793,700
Total	\$5,365,007

12. An additional discount of 10% was applied to reduce Hanshan's financial penalties as a result of its admissions to the infringing conduct under the Fast Track Procedure. This was in addition to the discount applied to reflect its cooperation with CCCS's investigation.¹⁰

13. Chief Executive of CCCS, Mr. Alvin Koh said: "A fundamental principle of competition law is that businesses must act independently when determining their conduct in the market. While businesses may observe and adapt to their competitors' behaviour, they must not communicate with competitors to influence their conduct in the market or share their pricing strategies, for example, sharing information as to 'when' they intended to change their quoted rates and the 'extent' of changes. By colluding together to exchange such information, the Parties undermined competition in the market for CNY remittance services, which reduced options for customers."

14. CCCS advises that businesses asked to participate in anti-competitive information exchanges should (i) immediately decline participation, (ii) publicly distance themselves from such discussions, and (iii) report the matter to CCCS. If you are currently involved in such conduct, CCCS offers a leniency

⁹ The proposed infringement decision and supplementary proposed infringement decision are written notices setting out the basis for CCCS's decision. They are issued to the parties concerned, to give them an opportunity to make representations to CCCS, and provide any other information for consideration, before CCCS finalises its decision on whether there has been an infringement.

¹⁰ Under the Fast Track Procedure, infringing parties admit liability and CCCS achieves procedural efficiencies and resource savings through a streamlined procedure.

programme¹¹ with an opportunity for such businesses to come forward with information about anti-competitive agreements and receive a full waiver or substantial reduction in financial penalties. Individuals with information on cartel activity in Singapore can also provide such information through CCCS's reward/whistle-blowing scheme¹² with monetary rewards of up to \$120,000.

15. Further information on the investigation, analysis of the case and the calculation of financial penalties imposed on the Parties are set out in the Infringement Decision [here](#).

- END -

- Encl. Infographic: Remittance Service Providers Penalised \$5.36M for Exchange of Commercially Sensitive Information

¹¹ More information on CCCS's leniency programme can be found in Appendix 2.

¹² More information on CCCS's reward/whistle-blowing scheme can be found in Appendix 3.

About the Competition and Consumer Commission of Singapore

The Competition and Consumer Commission of Singapore (“**CCCS**”) is a statutory board of the Ministry of Trade and Industry. Our mission is to make markets work well to create opportunities and choices for businesses and consumers in Singapore.

CCCS administers and enforces the Competition Act 2004 and the Consumer Protection (Fair Trading) Act 2003 (“**CPFTA**”), to guard against anti-competitive activities and unfair trade practices. Additionally, CCCS ensures that businesses observe fair trade measurement practices by administering the Weights and Measures Act 1975, and ensures the supply of safe consumer goods by enforcing and implementing the Consumer Protection (Trade Descriptions and Safety Requirements) Act 1975 and its associated Regulations.

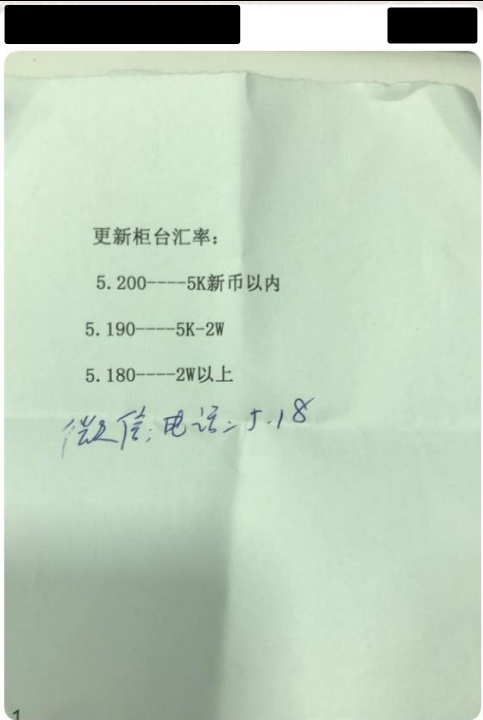
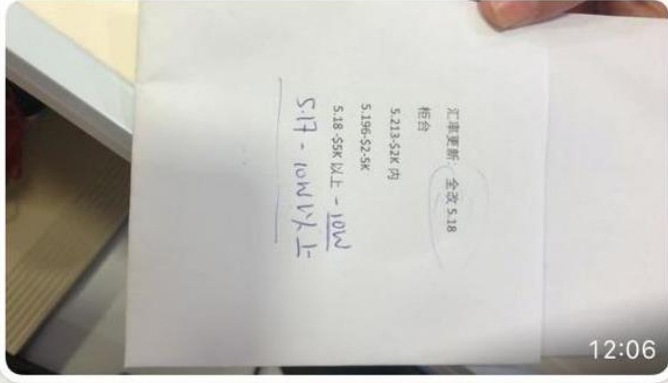
For more information, please visit www.cccs.gov.sg.

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Appendix 1 – Translation of Messages in Figure 2

Original Message ¹³	Translation (in English)								
 更新柜台汇率: <table border="1"> <tr> <td>5.200</td> <td>---5K新币以内</td> </tr> <tr> <td>5.190</td> <td>---5K-2W</td> </tr> <tr> <td>5.180</td> <td>---2W以上</td> </tr> </table> 微信: 电话: 5.18 汉生汇率, 柜台已跟 08:54	5.200	---5K新币以内	5.190	---5K-2W	5.180	---2W以上	Content in Paper Slip: Updated counter rates: 5.200 --- Within 5K SGD 5.190 ---- 5K – 2W 5.180 ---- More than 2W WeChat. Phone = 5.18 Caption: “[These are] Hanshan’s rates, [which ZGR Global’s] counter has already followed.”		
5.200	---5K新币以内								
5.190	---5K-2W								
5.180	---2W以上								
 红队公共 汇率更新: 全改 5.18 <table border="1"> <tr> <td>5.213</td> <td>---\$2K 内</td> </tr> <tr> <td>5.196</td> <td>---\$2-5K</td> </tr> <tr> <td>5.18</td> <td>---\$5K-10W</td> </tr> <tr> <td>5.17</td> <td>---10W以上</td> </tr> </table> 隔壁要求在添加一档 12:06	5.213	---\$2K 内	5.196	---\$2-5K	5.18	---\$5K-10W	5.17	---10W以上	Content in Paper Slip sent by Red Team Public¹⁴: Remittance rate update: All change 5.18 Counter 5.213 – Within \$2k 5.196 – \$2-5k 5.18 – More than \$5k-10W 5.17 – More than 10W Caption: “Next door¹⁵ requested to add one tier”
5.213	---\$2K 内								
5.196	---\$2-5K								
5.18	---\$5K-10W								
5.17	---10W以上								

¹³ These screenshots were obtained from ZGR Global’s internal WhatsApp chat groups, which are used by ZGR Global’s staff to notify all departments across ZGR Global of changes to their competitors’ rates, including any rates shared by Hanshan with ZGR Global.

¹⁴ “红队公共” or “Red Team Public” refers to a mobile phone under one of ZGR Global’s counter teams, which was used by ZGR Global’s counter staff to check competitors’ rates. Please refer to CCCS’s infringement decision for more information.

¹⁵ References to “隔壁” or “next door” in these messages sent by ZGR Global’s staff referred to Hanshan. Please refer to CCCS’s infringement decision for more information.

Appendix 2 - CCCS's Leniency Programme

CCCS's Leniency Programme affords lenient treatment to businesses that are part of a cartel agreement or concerted practice (or trade associations that participate in or facilitate cartels), when they come forward to CCCS with information on their cartel activities.

Due to the secret nature of cartels, businesses participating or which have participated in them are given an incentive to come forward and inform CCCS of the cartel's activities. The policy of granting lenient treatment to these businesses which co-operate with CCCS outweighs the policy objectives of imposing financial penalties on such cartel participants.

Where eligible for lenient treatment, businesses can be granted total immunity or be granted a reduction of up to either 100% or 50% in the level of financial penalties, depending on whether CCCS has already begun an investigation and the timing of the leniency application. For more information, please refer to CCCS's website [here](#).

Appendix 3 - Individuals can get rewards if they report information on cartel activities to CCCS

CCCS is interested in hearing from persons with useful information on cartel activity in Singapore. Persons who are aware of cartel activities and wish to provide the information may write, email or call the CCCS hotline at 1800 325 8282 to provide such information. Examples of useful information include:

- Companies/businesses who are part of the cartel;
- Origins of the cartel;
- The nature of the industry where the cartel is operating;
- Documents or other information evidencing the agreements, decisions or practices of the cartel.

Under the CCCS Reward Scheme, depending on the circumstances and in appropriate cases, a monetary reward can be paid to informants for information that leads to infringement decisions against cartel members. The informant's identity and any information that may lead to his/her being identified will be kept strictly confidential. More information can be found on CCCS's website [here](#).

The parties involved

Hanshan Money
Express Pte. Ltd.
(汉生汇款)



ZGR Global
Pte. Ltd.
(长诚汇款)



Infringement of the Competition Act

Both companies, which are close competitors for remittance services in People's Park Complex, had regularly exchanged commercially sensitive information on their outward remittance rates for six years.

These exchanges enabled the companies to directly receive information from their competitor that influenced the setting of their own remittance rates, thereby reducing options for consumers.



When does information exchange between businesses become anti-competitive?

The exchange of commercially sensitive information between competitors can be harmful to competition and customers in the market, if it reduces or removes uncertainties between businesses inherent in the process of competition and impedes their independent competitive decision-making.

Businesses must act independently when determining their conduct in the market.

Please refer to [CCCS Guidelines on the Section 34 Prohibition](#) and [CCCS's Business Collaboration Guidance Note](#) for more details.

What should businesses do?

If businesses are asked to participate in anti-competitive exchange of information, they should:

- ✓ Immediately decline to do so
- ✓ Publicly distance themselves from such exchanges
- ✓ Report the matter to CCCS



CCCS's Leniency Programme

Businesses that are part of an anti-competitive/cartel agreement can come forward to CCCS with information on their activities. Where eligible for lenient treatment, they can be granted total immunity or a reduction of up to either 100% or 50% in fines, subject to certain conditions.